



*"Investing in Africa's Future"*

College of Business, Peace, Leadership and Governance

**NMMS 503: PROJECT MANAGEMENT  
END OF FIRST SEMESTER EXAMINATIONS**

**APRIL/MAY 2020**

**LECTURER: G. MANDEWO & T. CHIPERE**

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***INSTRUCTIONS***

Answer One question only. Total possible mark is **100**.

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Start **each** question on a new page in your answer booklet.

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The marks allocated to **each** question are shown at the end of the question.

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**Show all your workings.**

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Credit will be awarded for logical, systematic and neat presentations.

1. From your studies of the field of Project Management, provide a comprehensive discussion of both theoretical and practical causes of project failure in organizations. Be original and give concrete examples from your organization and the Zimbabwean situation. In light of your identified causes of project failure, make recommendations for success backed by relevant project management tools. Provide theoretical underpinnings as much as possible.  
**(100 marks)**
2. Management of human beings in projects is fundamental to project success. You are required to develop a practical programme to enhance team building for your organization and justify the importance of each activity. Furthermore, demonstrate practical techniques for conflict management and motivation. **(100 marks)**
3. Describe a project that you have been involved in your organization or you are familiar with {your description must provide background and justification for the project (also appeal to your knowledge of scope overview and business components of the project charter), and clearly illustrate interrelationships amongst the important deliverables for any project}. As an accomplished Africa University EMBA Project Management Practitioner justify with specific practical examples in the Zimbabwean context, if at all, project risk management is crucial. Develop detailed notes on the full risk management planning for your project team. **(100 marks)**
4. Using practical examples based on your own organization demonstrate the application of Earned Value Management (EVM), Time Management and Risk Management to project activities so that you may enhance management of projects. Please draw up as many scenarios as possible from your work place. **(100 marks)**

[END OF EXAMINATION]