

"Investing in Africa's future" COLLEGE OF BUSINESS, PEACE, LEADERSHIP AND GOVERNANCE NMPM 213: PERFORMANCE MANAGEMENT END OF SEMESTER EXAMINATIONS MS. DELIAH N. JERANYAMA TIME: 3 HOURS

INSTRUCTIONS

Answer **all** questions from Section A and any two from Section B

DO NOT repeat material.

Write legibly.

Credit is given to application of theory and practice

Plagiarism attracts a penalty

Section A: Compulsory (50 Marks)

Question 1

You have been hired to revive an organisation that almost collapsed as a result of its poor performance over the past 2 years.

- i. What issues would you analyse to figure out the reasons behind the poor performance before you implement any change (25 marks)
- ii. What strategies would you use to deal with poorly performing departments?

(25 marks)

Section B (50 Marks)

Answer any two questions

Question 2

Identify and discuss employee training and development approaches can be adopted to improve effectiveness and performance of workers in the mining industry? (25 marks)

Question 3

Discuss the mechanisms can you put in place to clearly communicate the organisation's objectives and why. (25 marks)

Question 4

As a manager, identify and discuss the factors you need to consider before concluding that one is a C-player. (25 marks)

End of paper