

### "Investing in Africa's Future"

# COLLEGE OF BUSINESS, PEACE, LEADERSHIP & GOVERNANCE

NMPM 416: GOVERNANCE AND LEADERSHIP

### END OF SECOND SEMESTER EXAMINATION

LECTURER: MR.TALKMORE GEZANA
DURATION: 3 HOURS

### **INSTRUCTIONS**

Answer ALL questions in Section A and any TWO question in Section B.

Start each question on a new page in your answer booklet.

The marks allocation is shown against each question.

# Section A (40 Marks)

Answer all questions in this section

### **Question One**

- a) The Ibrahim Index for African Governance (IIAG) is a tool that measures and monitors governance performance in African countries. Discuss the key variables of the tool as well their sub-category variables. (24 marks)
- b) In 1995 the Organisation for Economic Co-operation and Development (OECD) articulated eight Principles of good governance. Outline these principles. (8 marks)
- c) John Maxwell defined leadership as influence and influence is power. Discuss the different forms of power. (8 marks)

## Section B (60 Marks)

Answer two questions from this section

### **Ouestion Two**

Denhardt & Denhardt (2011) said, from a networking perspective, governance and leadership relate to fostering collaboration, building resilience and adaptive capacity, resolving ethical concerns through dialogue and engaging citizens. Discuss how this would relate to your local settings in harnessing sustainable development, peace and security. (30 marks)

#### **Question Three**

In an endeavour to achieve sustainable development, peace and security some political administrations have had to employ diverse leadership styles intertwined with some progressive governance systems. Arguably these endeavours have degenerated into citizenry despondency yet in other settings huge benefits were realised. Discuss the leadership styles that are most suitable for good governance and sustainable development and well as the leadership theories that inhibit delivery of good governance and sustainable development? (30 marks)

### **Question Three**

Socially constructed norms, behaviours and roles with regard to leadership are arguably considered to be critical factors in governance, development, peace and security. Discuss?

(**30** marks)

#### **END OF EXAMINATION**