



*"Investing in Africa's Future"*

## **FACULTY OF MANAGEMENT AND ADMINISTRATION**

**MAC 410 FINANCIAL MANAGEMENT 11 (PARALLEL)**

**END OF SECOND SEMESTER EXAMINATIONS**

**APRIL/MAY 2017 (2)**

**LECTURER: I. RARAMI**

**DURATION: (3 HRS)**

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### ***INSTRUCTIONS***

**Answer all four questions**

**The marks allocated to each question are shown at the end of the question**

**Show all your workings**

**Credit will be given for presentations that are neat, logical and grammatically well constructed.**



**QUESTION ONE [25 MARKS]**

Economy (Pvt) Ltd had the following financial statements for the year 2015 and 2016.

**STATEMENT OF PROFIT OR LOSS & OTHER COMPREHENSIVE INCOME**

	<u>2015</u> '\$000'	<u>2016</u> '\$000'
<b>Turnover</b>	<b>28 000</b>	<b>32 000</b>
Operating Costs	26 500	34 640
Earnings before interest and Taxes	1 500	(2 640)
Interest	2 400	4 880
Earnings before tax	(900)	(7 520)
Tax 40%		
Net Profit or Loss.	(900)	(7 520)

**STATEMENT OF FINANCIAL POSITION**

	<u>2015</u> '\$000'	<u>2016</u> '\$000'
<b>Net Non Current Assets</b>	<b>12 000</b>	<b>10 600</b>
<b>Current Assets</b>	<b>6 940</b>	<b>7 020</b>
Cash & cash equivalents	540	120
Receivables	4 300	6 200
Inventory	2 100	700
<b>Current Liabilities</b>	<b>12 000</b>	<b>16 600</b>
Payables	8 900	10 200
Short term borrowing	3 100	6 400
<b>Long term debt</b>	<b>3 400</b>	<b>5 000</b>
Share capital (1 million, \$1 par)	1 000	1 000
Reserves	4 200	4 200
Retained earnings	(1 660)	(9 180)
<b>Total Equity</b>	<b><u>3 540</u></b>	<b><u>(3 980)</u></b>

- a). Briefly discuss the financial statement figures that clearly show that the company is in financial problems. **[5 marks]**
- b). What are the possible causes of the financial problems that are faced by the firm? **[5 marks]**
- c). Suggest the issues that a reorganizational plan should address if there are possibilities of the firm being viable in the future. (Make



reasonable assumptions that you consider necessary and state them)  
[5 marks]

d). Many troubled firms in Zimbabwe are sold to workers or indigenous businessman. Briefly discuss why many of the firms purchased by workers and indigenous business people end up in worse financial problems than the original problems. [5 marks]

e. i) Define bankruptcy. [1 mark]

ii). State and explain the strategies to be implemented to discourage shareholders from accepting a tender offer. [4 marks]

## QUESTION TWO [25 MARKS]

Modigliani and Miller's analysis resulted in a lot of research into the areas of capital structure decisions. Some of the areas which researchers have looked at are listed below.

a). Agency [8 marks]

b). Financial Distress [7 marks]

c). Tax Exhaustion [5 marks]

d). Debt Capacity [5 marks]

### Required

Discuss each of the above areas of capital structure decision making, clearly showing the effect on firm value and MM. Use graphs where applicable to illustrate the effect on the firm.

## QUESTION THREE [25 MARKS]

a). Explain clearly the difference between monetary and non-monetary constraints. [5 marks]

b). Clearly discuss what is meant by capital rationing and how capital budgeting analysis should be done when taking into account the type of capital rationing that exists in Zimbabwe. [10 marks]

c). You are the finance manager of Good Investments Ltd and you are asked to analyse the following investments which are independent of each other and infinitely divisible and the cost of capital is 24%. The firm has a total capital budget of \$70 000 in year zero.



Yr	0	1	2	3	4	NPV
A	-\$20000	10000	10000	10000	10000	4043.00
B	-\$65000	25000	30000	30000	40000	7329.50
C	-\$30000	10000	14000	18000	20000	5071.60
D	-\$50000	15000	20000	25000	25000	-1207.00
E	-\$30000	14000	14000	14000	14000	3660.20

- i). Calculate the profitability index of the projects and rank them. [4 marks]
- ii). Allocate the available funds to projects. [3 marks]
- iii). On which investments the company should invest. [3 marks]

#### QUESTION FOUR [25 MARKS]

Dzidzai Manufacturing (Pvt) Ltd an industrial company is considering the replacement of its only machine, a manual one with an electrical machine. The marketing manager of the company, Ms Blake White has estimated that the replacement of the machine will result in an increase in sales of \$100 000. The production manager Mr Archie Archie, estimated that the purchase of the new machine will result in labour and raw material savings of \$80 000.

The new machine is expected to cost \$600 000 plus installation costs of \$20 000. The machine is expected to last 5 years and at the end of that life is expected to have a salvage value of \$120 000. The new machine will require an increase of \$10 000 in working capital at the beginning of the project.

The old machine is 3 years old, can last another 5 years when it will have a salvage value of zero. The machine was purchased for \$400 000 but has a present market value of \$175 000. A SIA of 25% per annum was granted when the machine was purchased and the company has been availing all the available SIA annually. The present SIA is also 25% per annum for 4 years. The company has a tax rate of 35% and the cost of capital of 10%.

#### Calculate:

- a). The initial investment of the project. [6 marks]
- b). The annual cash flows of the project. [8 marks]
- c). The terminal cash flow of the project [3 marks]
- d). The Net Present Value of the project [8 marks]

**END OF PAPER**