



**AFRICA  
UNIVERSITY**

*(A United Methodist-Related Institution)*

*"Investing in Africa's Future"*

**COLLEGE OF BUSINESS, PEACE, LEADERSHIP AND GOVERNANCE**

**COURSE TITLE: MMS502 MANAGEMENT AND ORGANISATION BEHAVIOUR**

**FULL TIME MBA MUTARE**

**LECTURER: DR S. BIGIRIMANA**

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**INSTRUCTIONS**

- 1. Answer THE FIRST QUESTION AND ONE QUESTION FROM EACH SECTION**
- 2. Conceptual models and frameworks will earn you marks**
- 3. Each question carries 20 marks**



## QUESTION 1

Explain the following concepts:

- a) Type A personality
- b) Machiavellic
- c) Halo Effect
- d) Negative Reinforcement
- e) ID
- f) Fundamental attribution error
- g) SRC
- h) Prejudice
- i) MBO
- j) Telecommuting

## SECTION A

### QUESTION 2

Discuss the halo effects and its possible areas of occurrence in business.

### QUESTION 3

Explain the HURIER model and give examples of situations where failure to abide to this model has created problems.

## SECTION B

### QUESTION 4

Explain strategies that the modern workplace uses to minimize life-work conflicts.

### QUESTION 5

Discuss the main characteristics of the learning organization and their possible advantages.

## SECTION C

### QUESTION 6

Which strategies would you use to avoid "social loafing" at the workplace?

### QUESTION 7

What is the difference between quality control and quality assurance? Explain the origins and the impact of the Total Quality Management (TQM) movement.



## SECTION D

### QUESTION 8

Discuss Perrow's matrix of technology and describe how one type of technology is being used in an organization that you know.

### QUESTION 9

What are the advantages and disadvantages of using biometric technologies at the workplace?