



*“Investing in Africa’s future”*  
**COLLEGE OF BUSINESS, PEACE, LEADERSHIP, AND GOVERNANCE**

**NMPM 419: RESULTS-BASED MANAGEMENT**

**END OF SEMESTER FINAL EXAMINATION  
APRIL 2023**

**LECTURER: DELIAH N. JERANYAMA  
DURATION: 3 HOURS**

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**INSTRUCTIONS**

Question 1 is **COMPULSORY**

Answer **any 2 more questions from SECTION B**

DO NOT repeat material.

Write legibly.

## **SECTION A: COMPULSORY**

### **Question 1**

During the project lifecycle, unforeseen factors may result in project modifications. Identify and discuss any 5 types of changes that may occur during project implementation.

**(40**

**marks)**

## **SECTION B: CHOOSE 2 QUESTIONS**

### **Question 2**

Using examples, state and discuss the importance of reporting in any project, indicating the implications of not developing reports.

**(30 marks)**

### **Question 3**

When the COVID-19 pandemic hit, your organisation had just been awarded a USD300 000 grant by USAID. Due to the lockdown, all operations were stopped and this resulted in adjustments from the initially proposed and approved plan. Imagine, discuss, and justify the following changes that you have to make:

- i. Project prolongation **(15 marks)**
- ii. Activity Changes **(15 marks)**

### **Question 4**

A mega project to construct a huge dam with the purpose of generating electricity has just been approved in your province. Identify and discuss at least 5 unintended/unplanned results that can be projected if the proposal is approved.

**(30 marks)**

**END OF EXAMINATION**