



Investing in Africa's Future

COLLEGE OF BUSINESS AND MANAGEMENT SCIENCES

NMPM: 321 PROJECT PLANNING AND MANAGEMENT

END OF SEMESTER EXAMINATION

APRIL 2026

LECTURER: MRS. EUNICE BERE

INSTRUCTIONS

Answer **four** questions

Section A is compulsory.

Choose any **three** questions in **Section B**

Write legibly.

Credit is given to the application of theory and practice

Section A: Compulsory

1. Answer the following questions:
 - a. Describe the stages of a project cycle. **[5 marks]**
 - b. Explain how effective planning at each stage contribute to overall project success. **[15 marks]**
 - c. Discuss the role of a project manager in the project life cycle. **[20 marks]**

Section B: Answer any 3 questions

2. Evaluate the importance of risk identification and mitigation strategies in project management. Illustrate your answer with examples of risks in large-scale infrastructure projects. **[20marks]**
3. Compare and contrast Gantt charts and Critical Path Method (CPM). Which tool is more effective in managing complex projects, and why? **[20 marks]**
4. Illustrate with examples the challenges and opportunities of stakeholder engagement in project planning and management. **[20 marks]**.
5. Choose a failed project in the public sector in Africa. Analyse the planning and management shortcomings that led to its failure, and suggest lessons learned. **[20marks]**
6. Discuss the principles of resource allocation in project management. What are the consequences of poor resource planning? **[20marks]**

END OF EXAMINATION